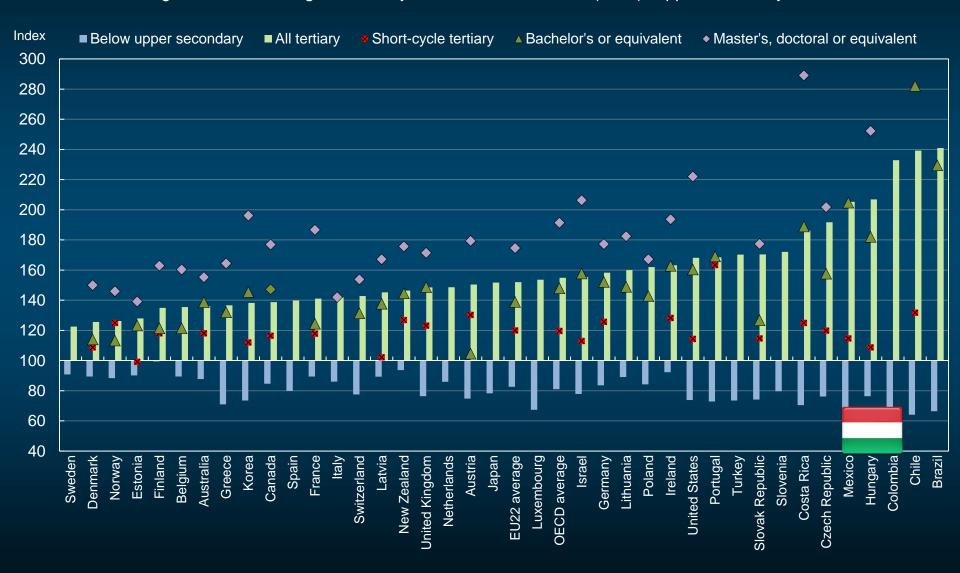




Individuals reap high rewards for investing in better skills...

Those with tertiary qualifications earn on average 55% more than those with upper secondary level attainment

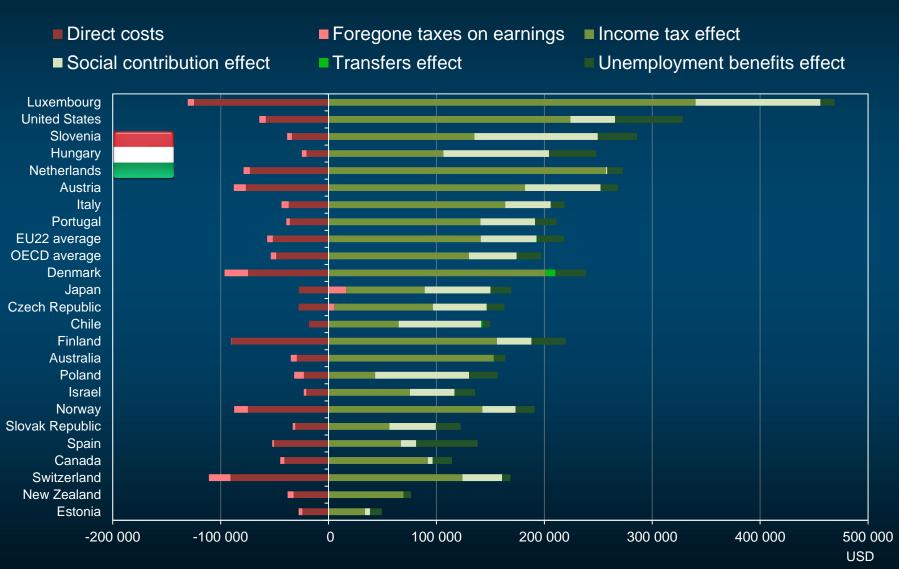
Relative earnings of adults working full-time, by educational attainment (2014). Upper secondary education = 100



Also for taxpayers the benefits of better education far outweigh the costs

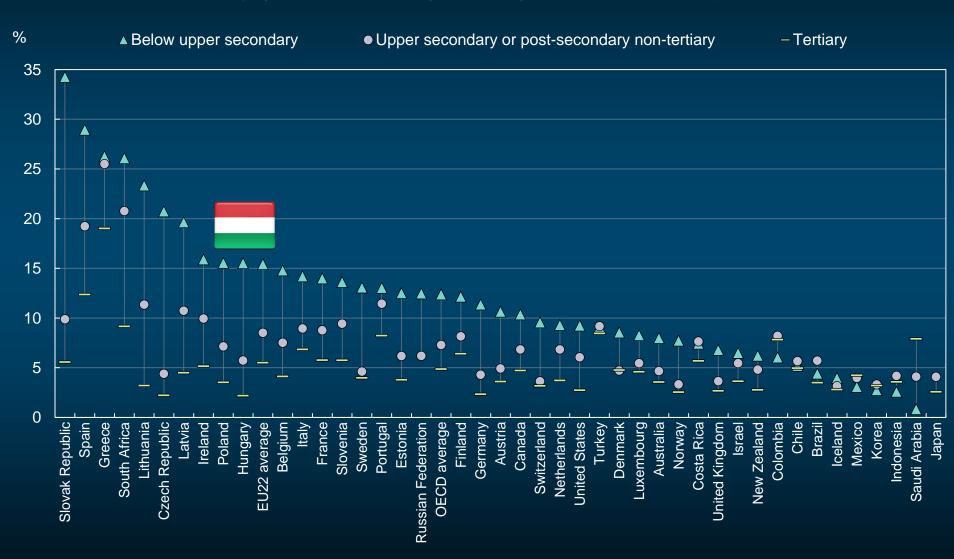
The public benefits for a man attaining a tertiary education are on average nearly 4 times greater than the public costs

Public costs and benefits for a man attaining tertiary education (2012)



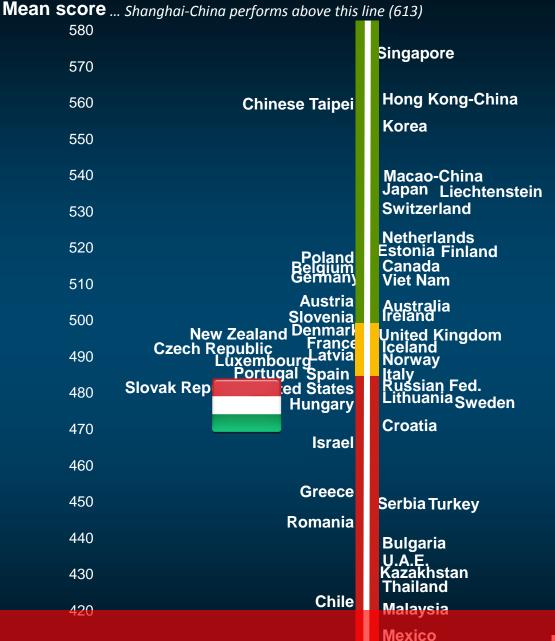
While those with advanced skills reap large rewards, people failing to obtain baseline qualifications pay a rising price

Unemployment rates of 25-64 year-olds, by educational attainment (2015)



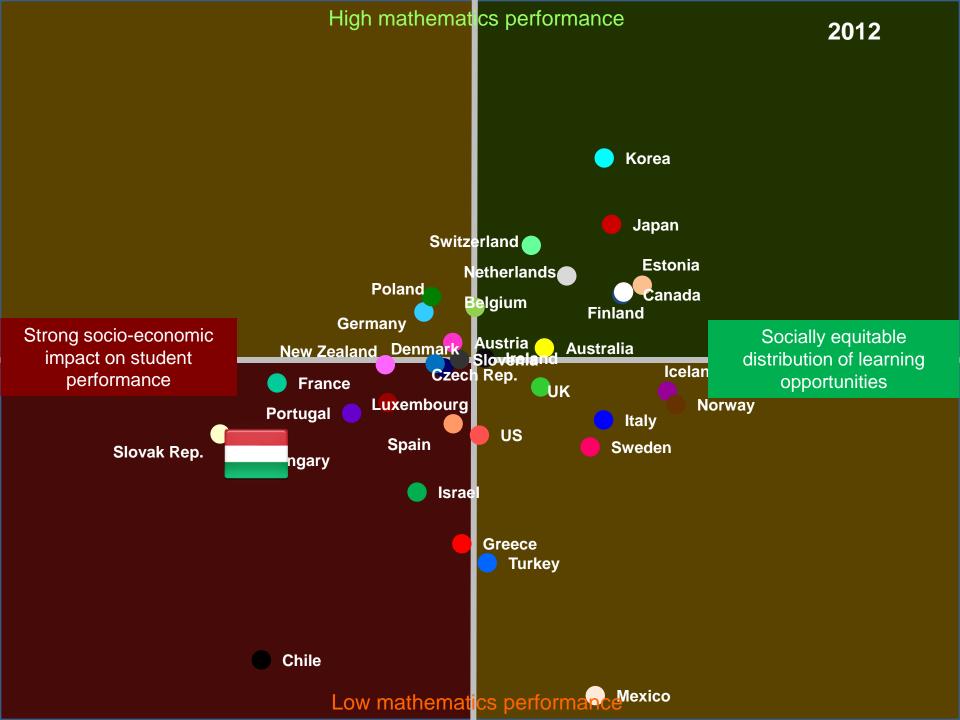
Developing strong foundations

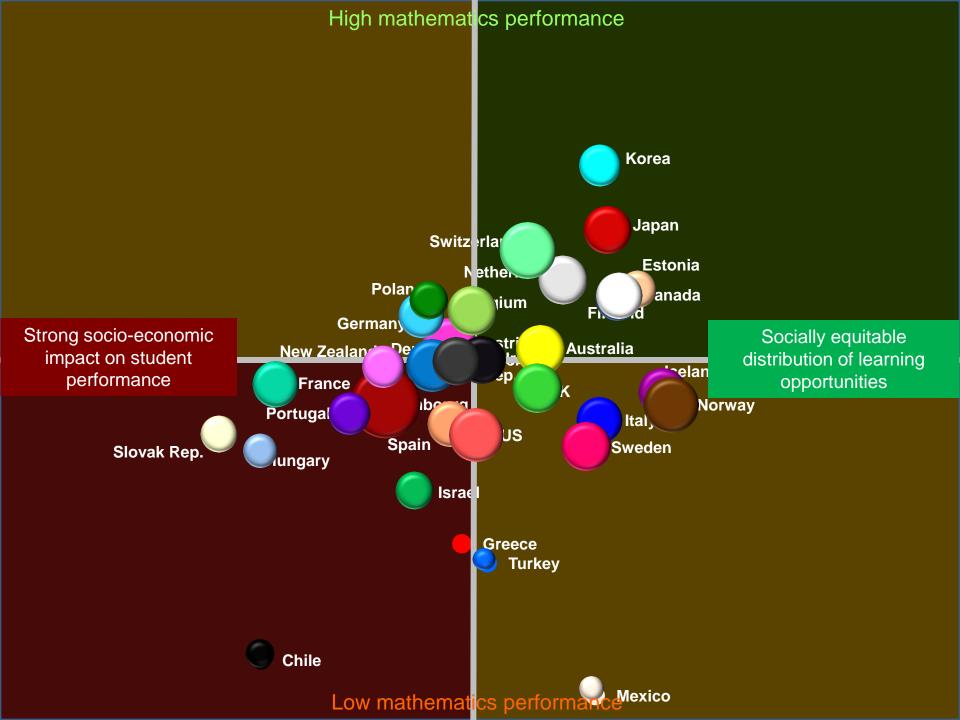
High mathematics performance



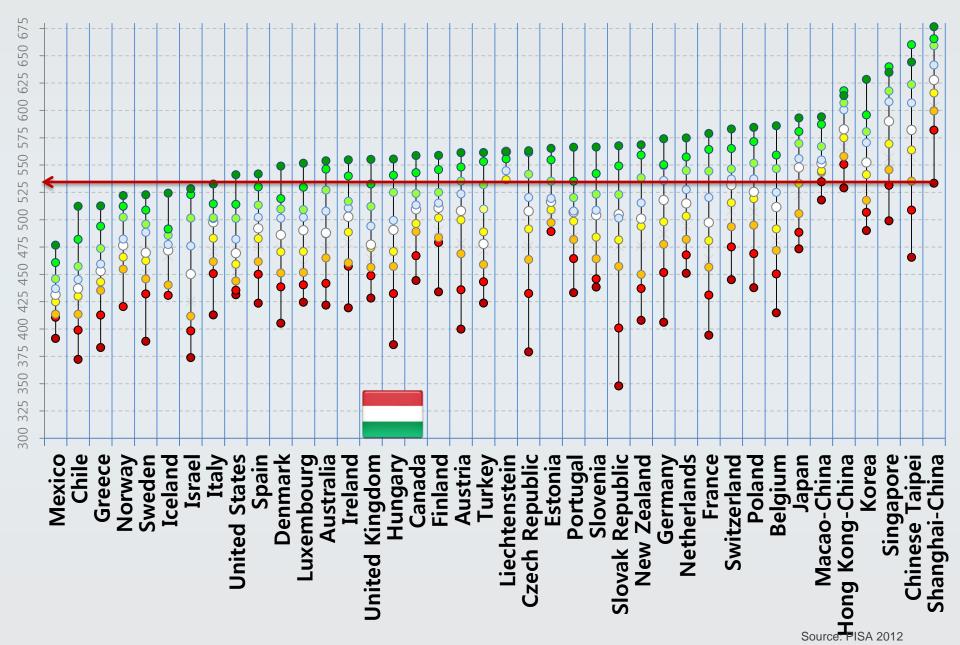
Average performance of 15-year-olds in Hathematics (PISA) Fig I.2.13







PISA mathematics performance by decile of social background

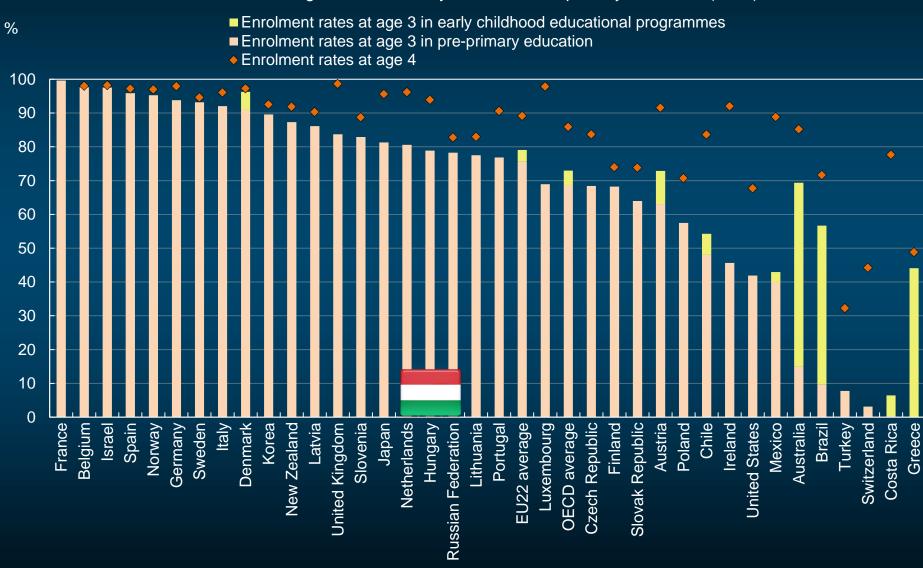


The early years

High enrolment but moderate investment

Over 70% of 3 year-olds and 86% of 4 year-olds are enrolled in early years



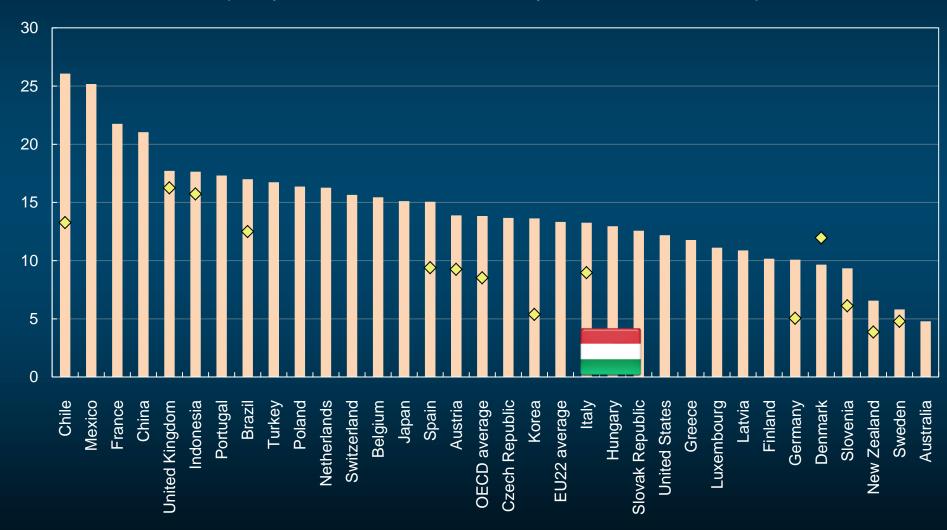


On average, there are 14 pupils per teacher in preprimary education

Ratio of pupils to teaching staff in early childhood education (2014)

■ Pre-primary education

Early childhood educational development



Strong and rising investment in basic skills

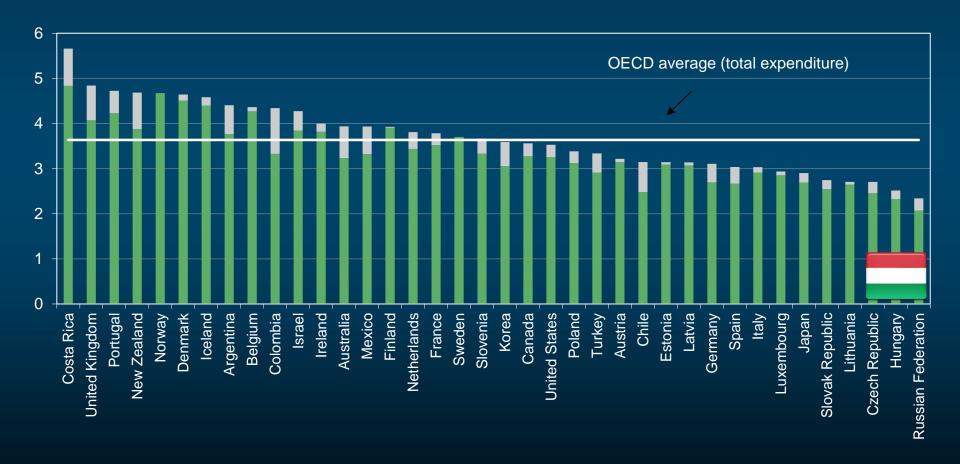
Except for vocational education

Countries spend 3.7% of their GDP on primary, secondary and post-secondary non-tertiary education, on average

Public and private expenditure on primary, secondary and post-secondary non-tertiary education institutions as a percentage of GDP by level of education (2013)

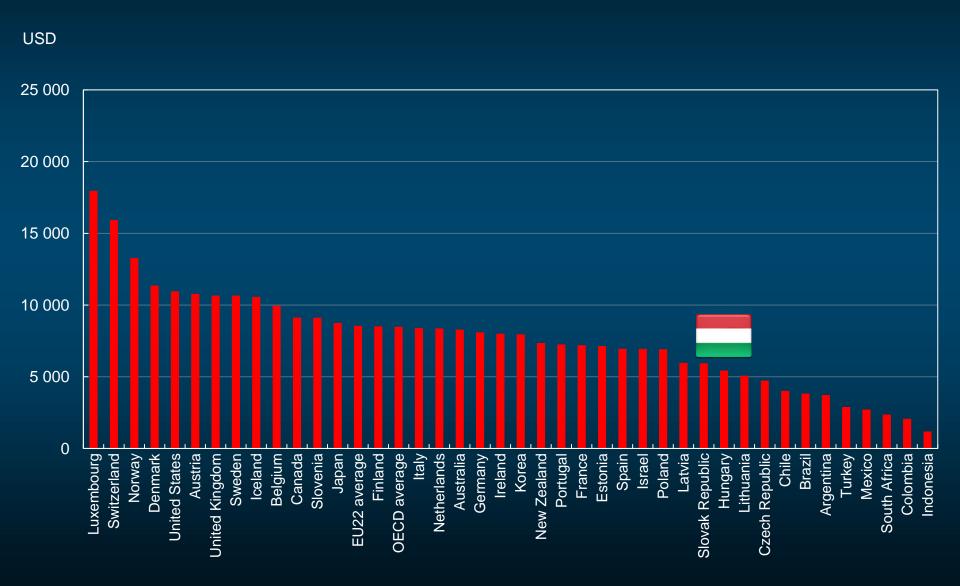
- Public expenditure on education institutions
- Private expenditure on education institutions





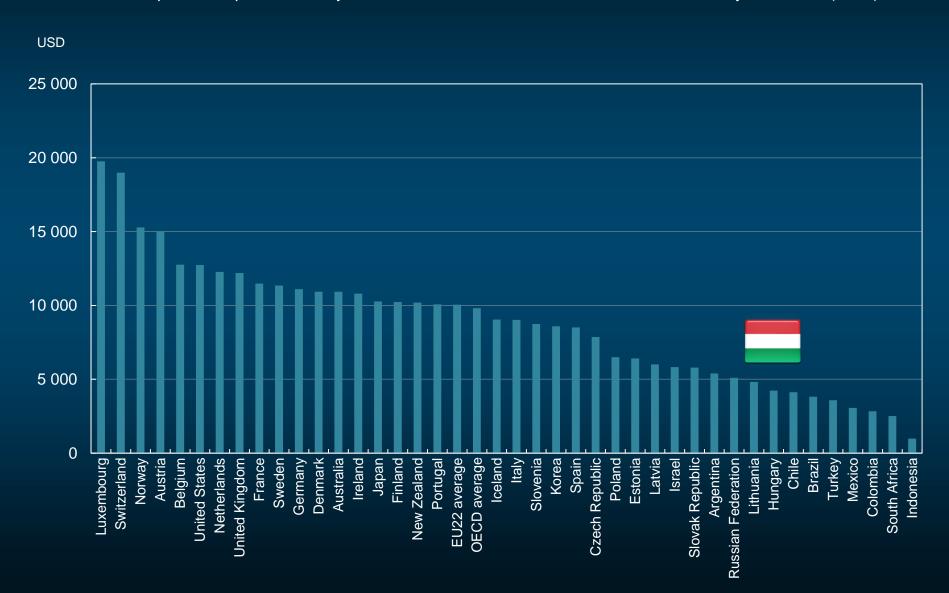
On average, over USD 8 400 is spent per student in primary education per year

Annual expenditure per student by educational institutions for all services in primary education (2013)

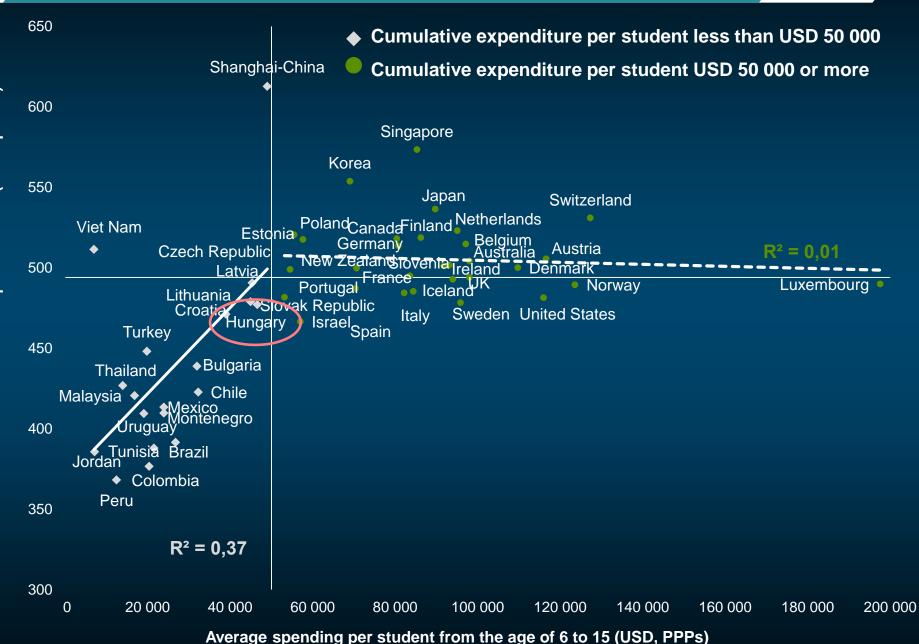


On average, over USD 9 800 is spent per student in secondary education per year

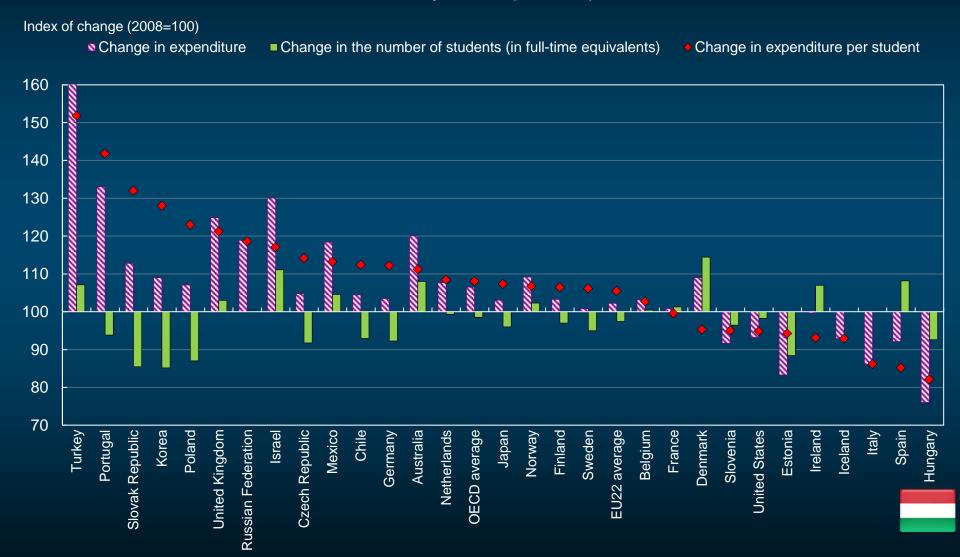
Annual expenditure per student by educational institutions for all services in secondary education (2013)







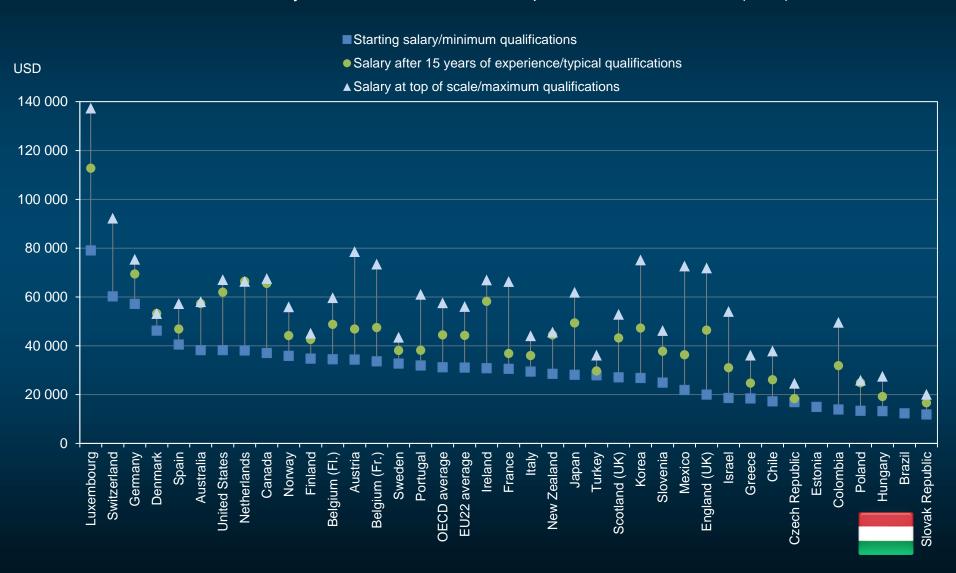
Changes in the number of students, expenditure on educational institutions and expenditure per student in primary, secondary and post-tertiary non-tertiary education (2008, 2013)



Countries spend their money differently

Teacher pay offers little of a career progression...

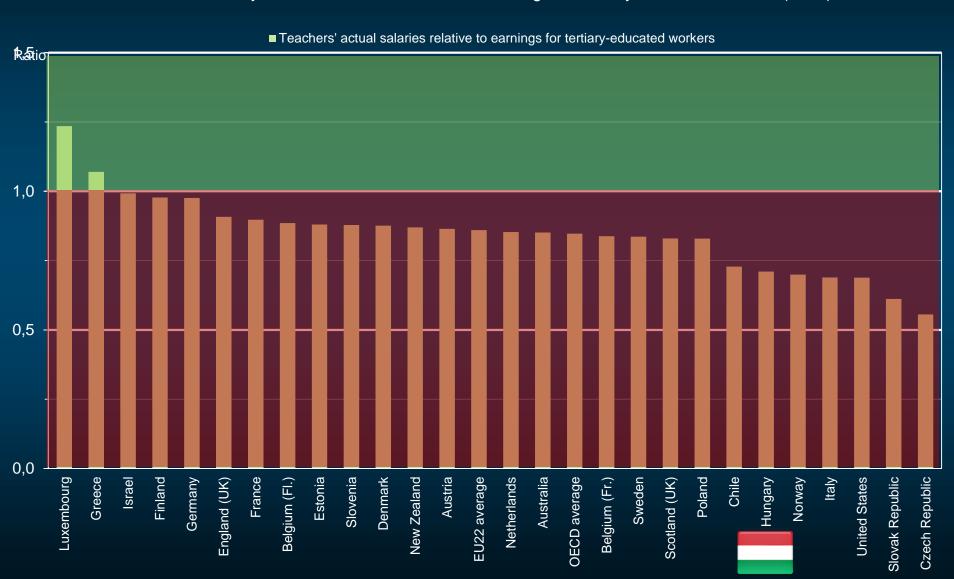
Lower secondary teachers' salaries at different points in teachers' careers (2014)



...and is not quite competitive

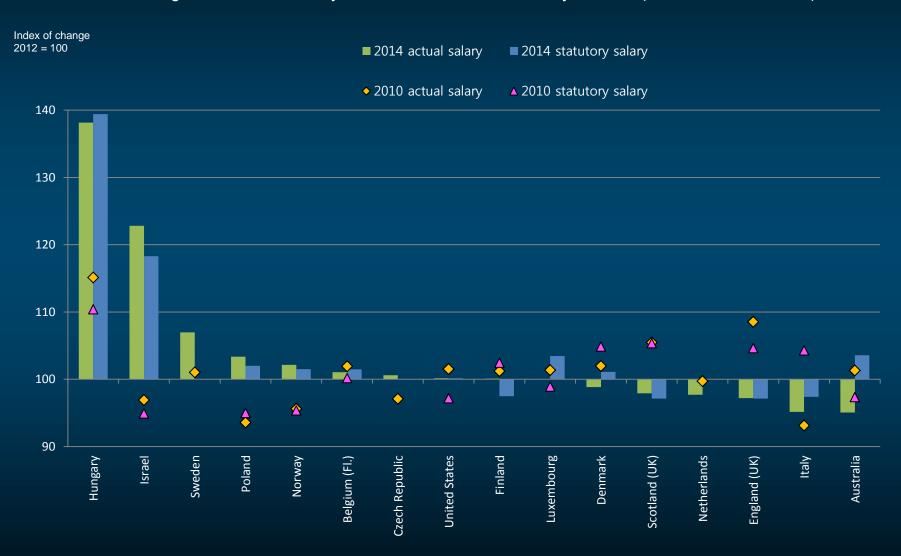
Teachers at the lower secondary level earn about 85% of the average tertiary-educated worker's salary

Lower secondary teachers' salaries relative to earnings for tertiary-educated workers (2014)



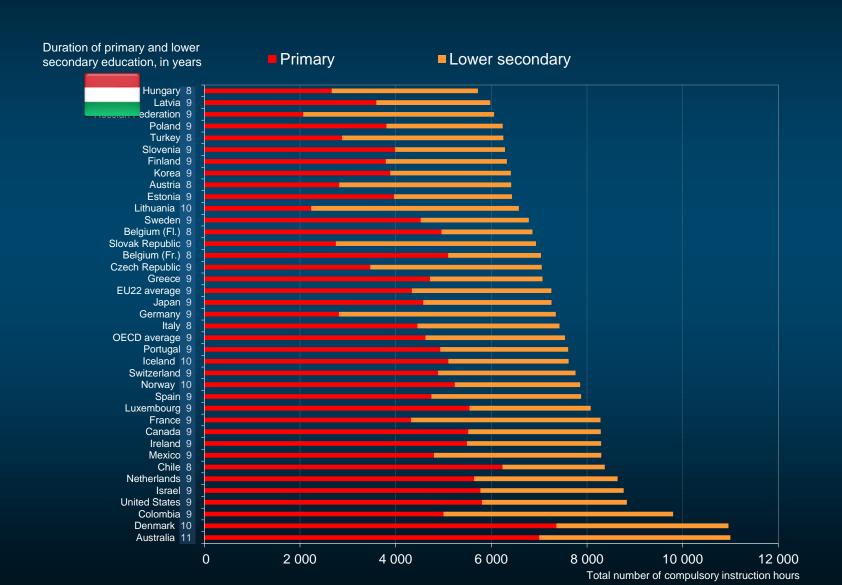
Teachers' salaries increased radically between 2013 and 2014

Change in lower secondary teachers' actual and statutory salaries (2010, 2012 and 2014)



The time students spend in class varies hugely...

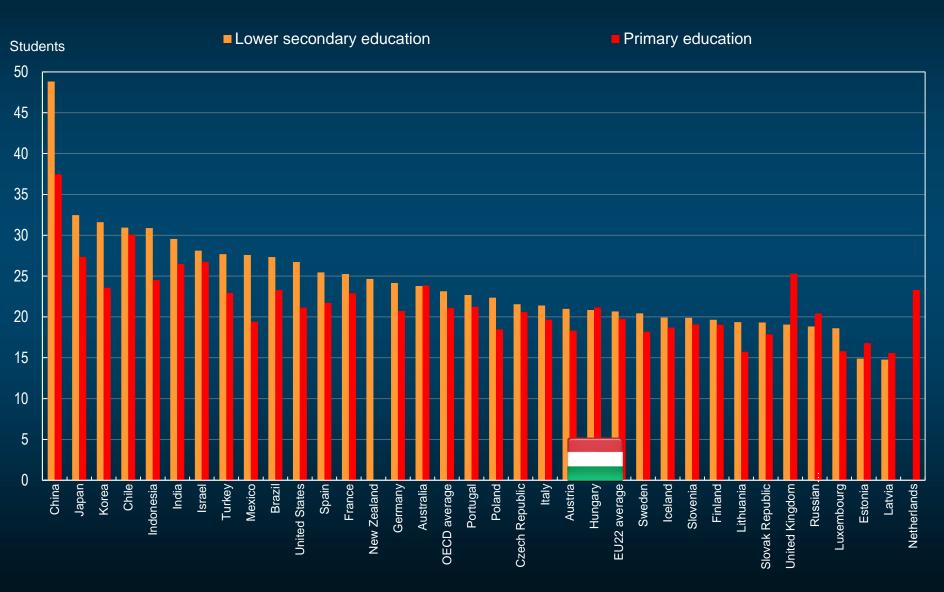
Compulsory instruction time in general education (2016)



...but classes are comparably small

Primary classes tend to be smaller than lower secondary classes

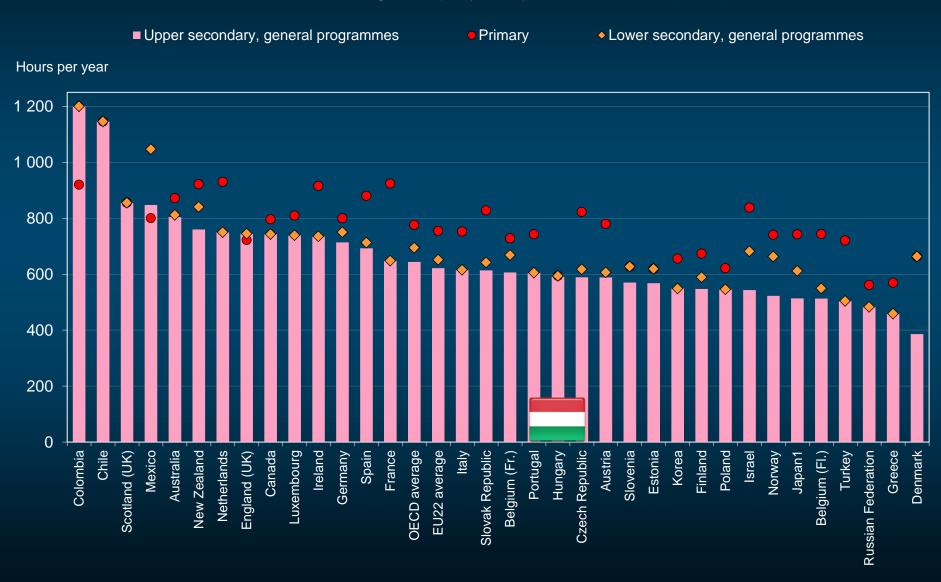
Average class size, by level of education (2014)



Time for other things than teaching

The higher the level of education, the fewer the teaching hours per year

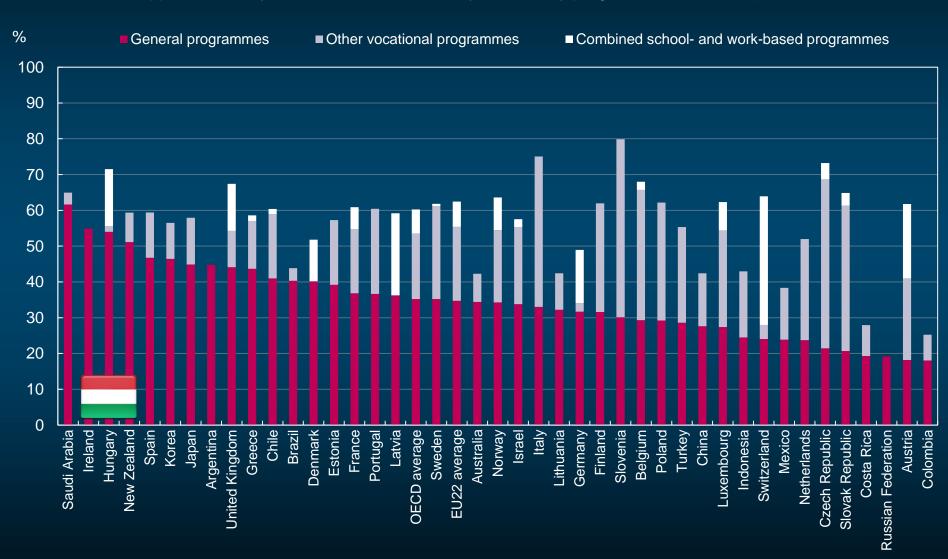
Number of teaching hours per year, by level of education (2014)



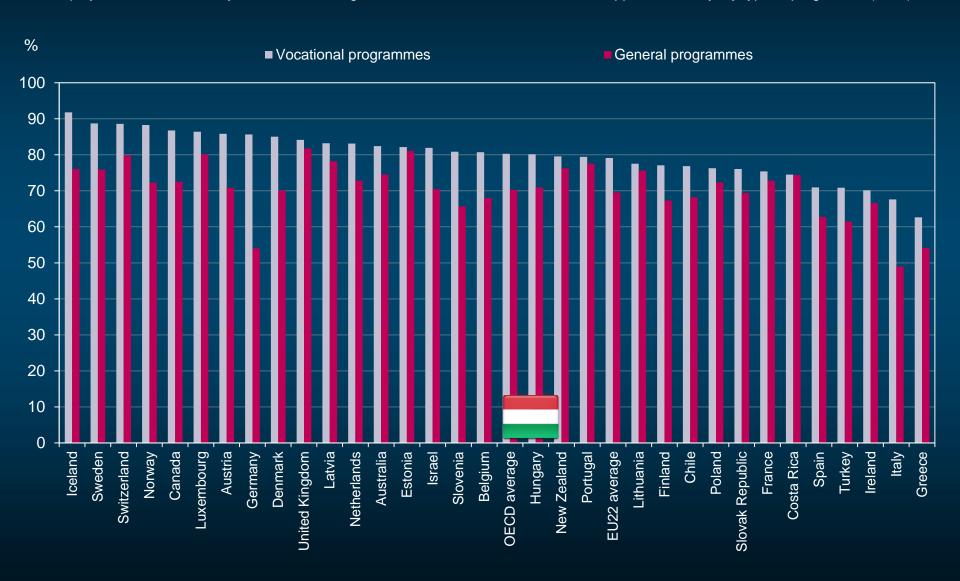
Scope for developing vocational education

On average, more young adults are enrolled in general rather than vocational programmes at the upper secondary level

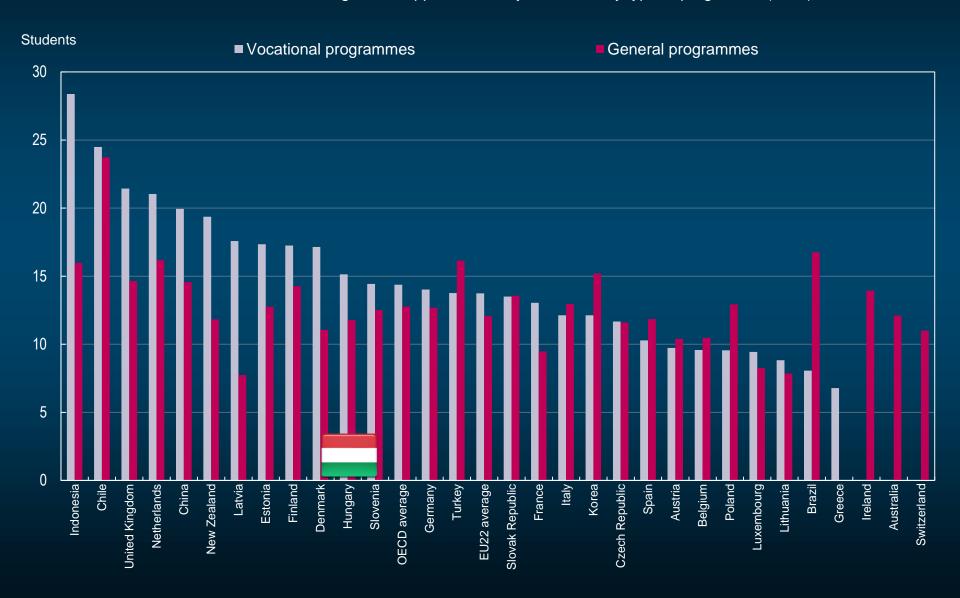
Upper secondary enrolment rates of 15-19 year-olds, by programme orientation (2014)



Employment rates of 25-34 year-olds whose highest level of educational attainment is upper secondary, by type of programme (2015)



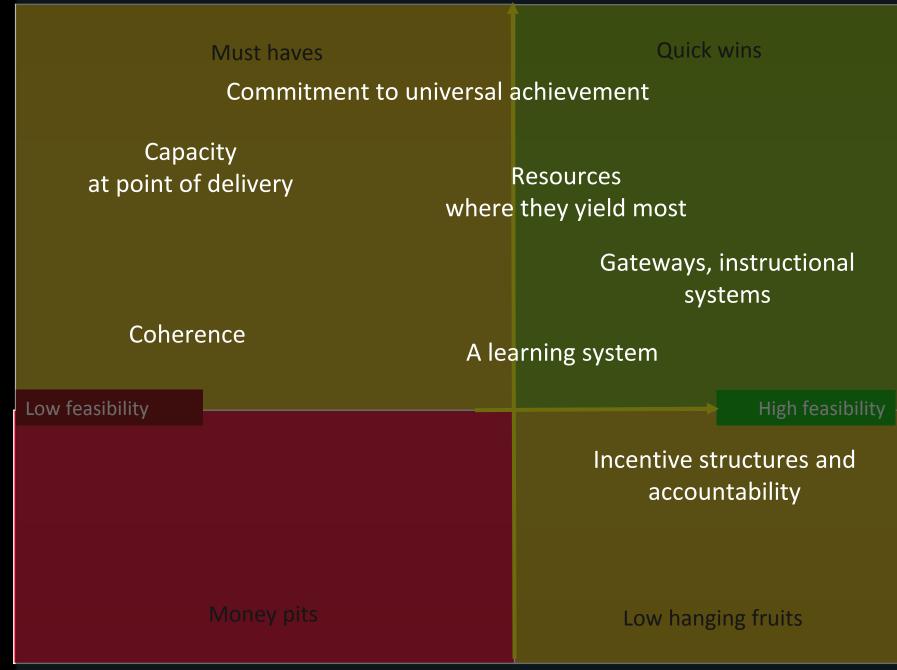
Ratio of students to teaching staff in upper secondary education, by type of programme (2014)



High impact on outcomes **Quick wins** Must haves Catching up with the top-performers High feasibility Low feasibility Money pits Low hanging fruits

Low impact on outcomes

High impact on outcomes



Low impact on outcomes

A commitment to education and the belief that all children can achieve

- Universal educational standards and personalization as the approach to heterogeneity in the student body...
- ... as opposed to a belief that students have different destinations to be met with different expectations, and selection/stratification as the approach to heterogeneity
- Clear articulation who is responsible for ensuring student success and to whom

ıstructional !ms

High feasibility

Incentive structures and accountability

Money pits

Low hanging fruits

Quick wins Must haves Clear ambitious goals that are shared across the Capa system and aligned with the instructional system at point c Well established delivery chain through which curricular goals translate into instructional systems, instructional practices and student learning (intended, implemented and achieved) Coher High level of metacognitive content of instruction Low feasibility

Incentive structures and accountability

Low hanging fruits

Money pits

Capacity at the point of delivery

- Attracting, developing and retaining high quality teachers and school leaders and a work organisation in which they can use their potential
- Instructional leadership and effective human resource management in schools
- Teacher leadership,
 keeping teaching intellectually attractive
- System-wide career development

k wins

s, instructional vstems

Low feasibility High feasibility

Incentive structures and accountability

Money pits

Low hanging fruits

Policy levers to teacher professionalism

Autonomy: Teachers' decisionmaking power over their work (teaching content, course offerings, discipline practices)

Professionalism is the level of autonomy and internal regulation exercised by members of an occupation in providing services to society

Teacher professionalism

Peer networks: Opportunities for exchange and support needed to maintain high standards of teaching (participation in induction, mentoring, networks, feedback from direct observations)

Knowledge base for teaching (initial education and incentives for professional development)

Teacher professionalism

Autonomy: Teachers' decisionmaking power over their work (teaching content, course offerings, discipline practices)

Professionalism is the level of autonomy and internal regulation exercised by members of an occupation in providing services to society

Peer networks: Opportunities Networks for exchange and support needed to maintain high standards of teaching (participation in induction, mentoring, networks, feedback from direct observations)

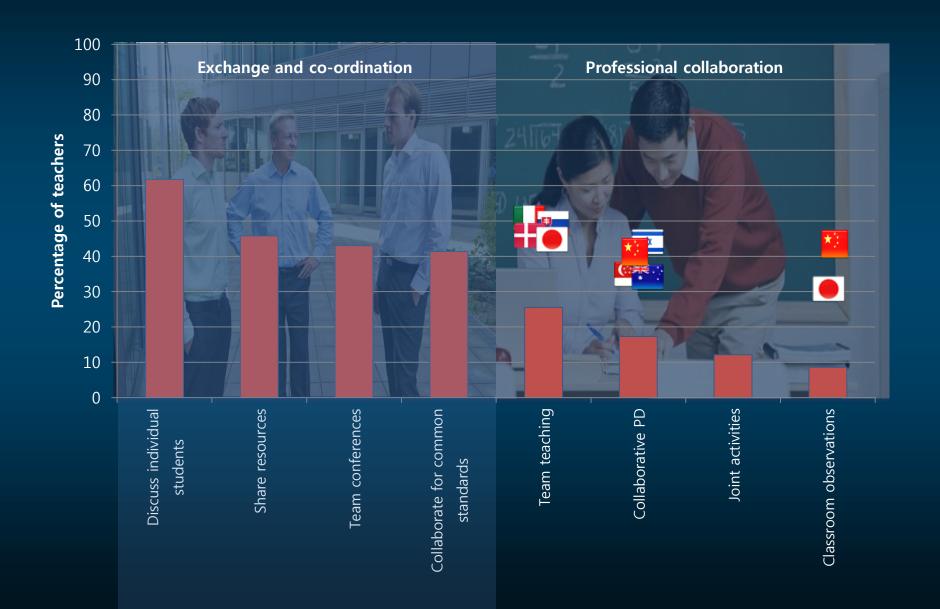


Knowledge

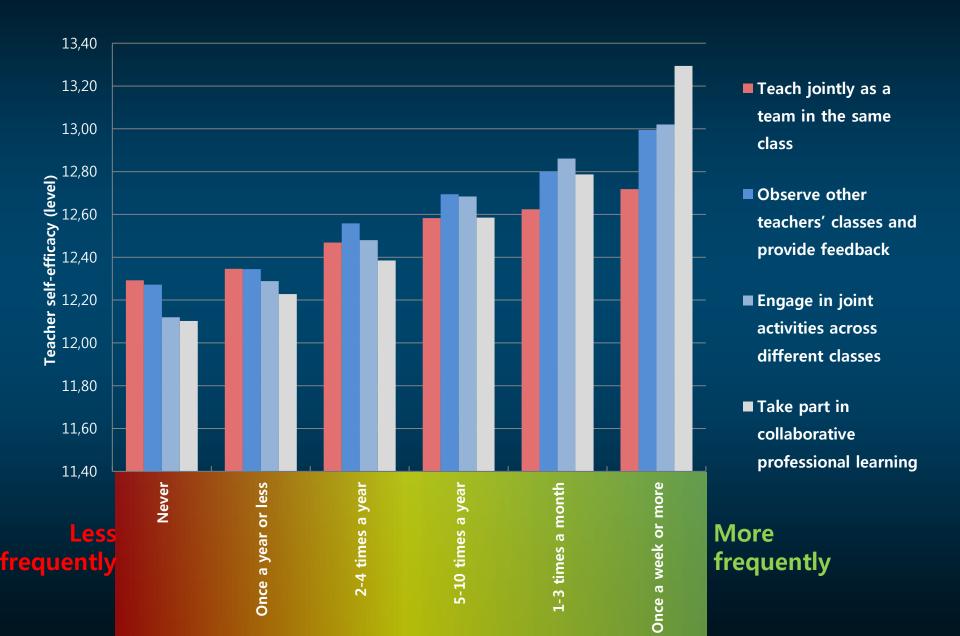
Knowledge base for teaching (initial education and incentives for professional development)

Teacher co-operation

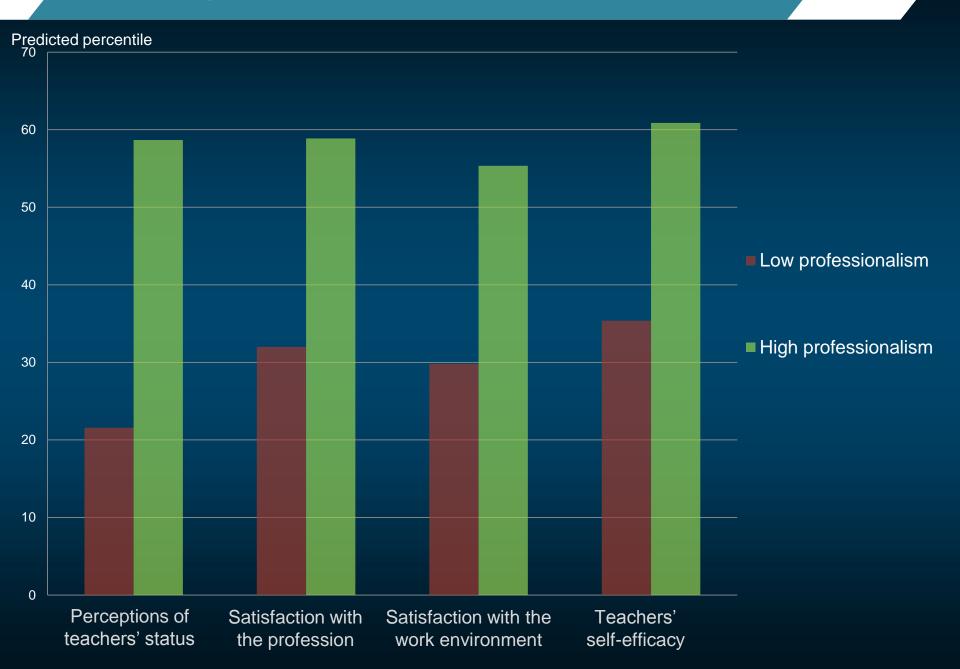
Percentage of lower secondary teachers who report doing the following activities at least once per month



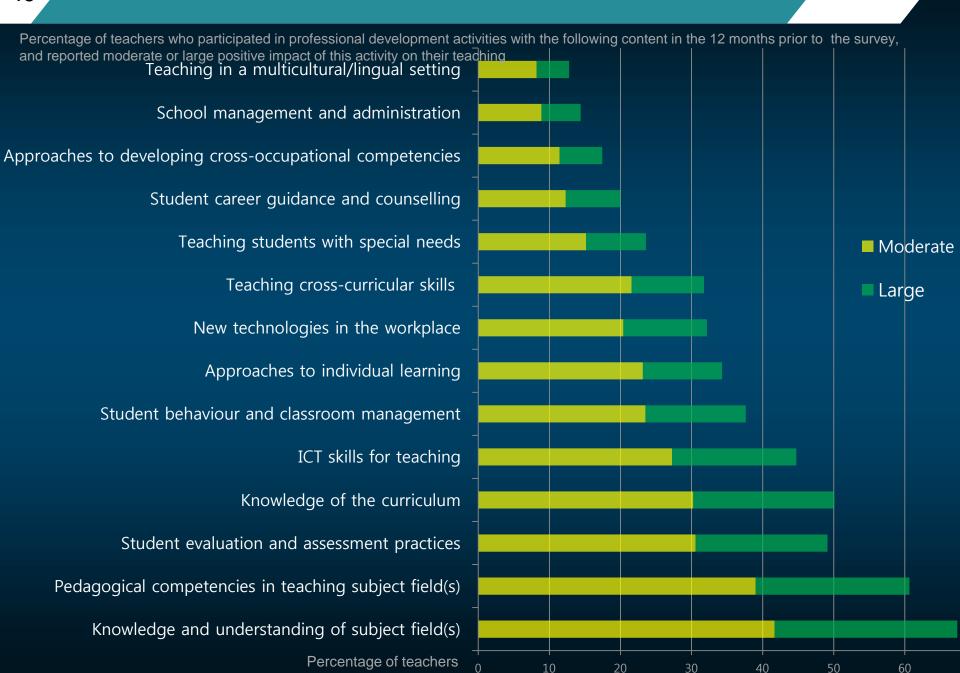
Teachers Self-Efficacy and Professional Collaboration



Teacher professionalism index and teacher outcomes



Impact of professional development on teaching



Incentives, accountability, knowledge management

Aligned incentive structures

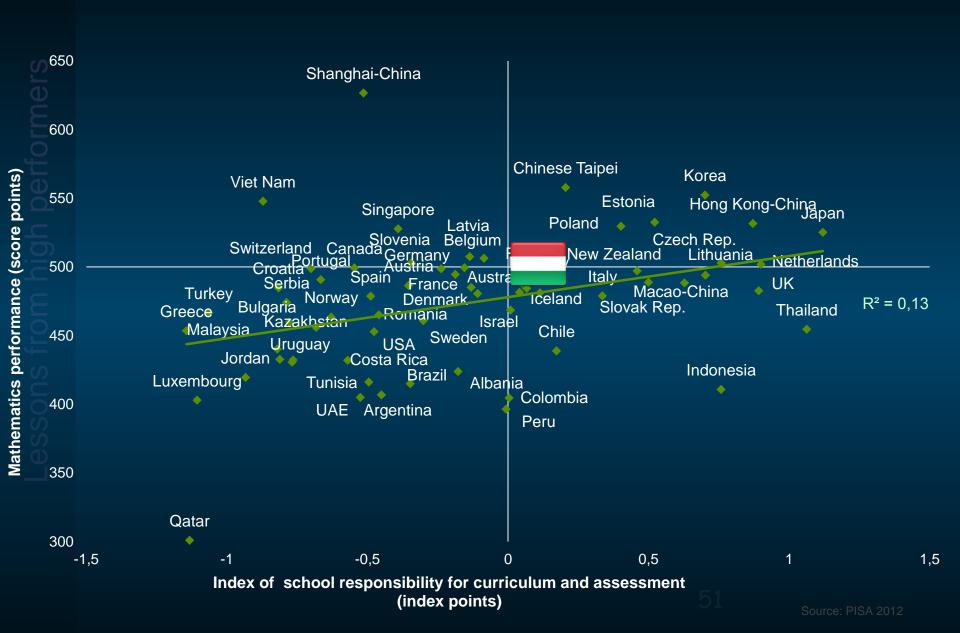
For students

- How gateways affect the strength, direction, clarity and nature of the incentives operating on students at each stage of their education
- Degree to which students have incentives to take tough courses and study hard
- Opportunity costs for staying in school and performing well

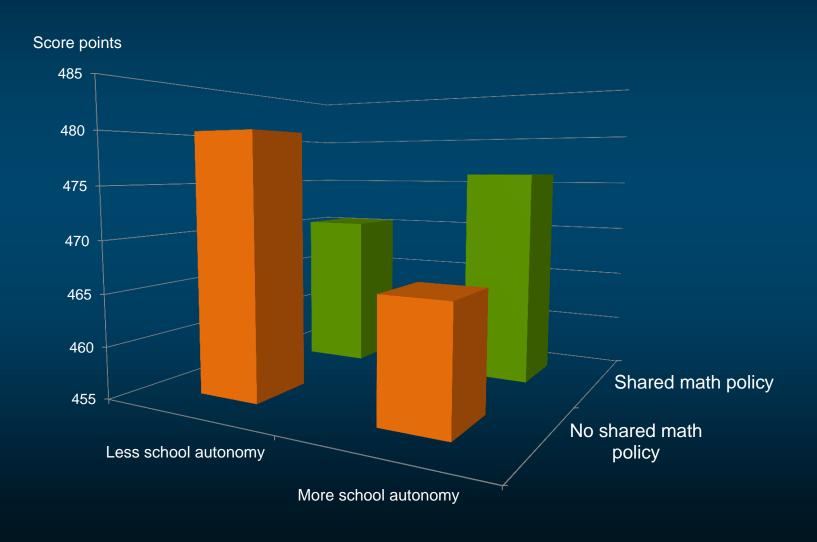
For teachers

- Make innovations in pedagogy and/or organisation
- Improve their own performance and the performance of their colleagues
- Pursue professional development opportunities that lead to stronger pedagogical practices
- A balance between vertical and lateral accountability
- Effective instruments to manage and share knowledge and spread innovation – communication within the system and with stakeholders around it
- A capable centre with authority and legitimacy to act

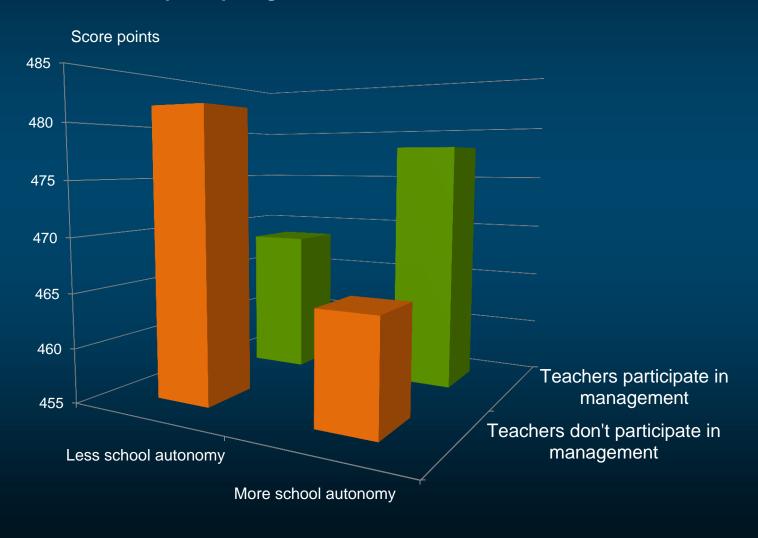
Countries that grant schools autonomy over curricula and assessments tend to perform better in mathematics



School autonomy for curriculum and assessment x system's extent of implementing a standardised math policy (e.g. curriculum and instructional materials)



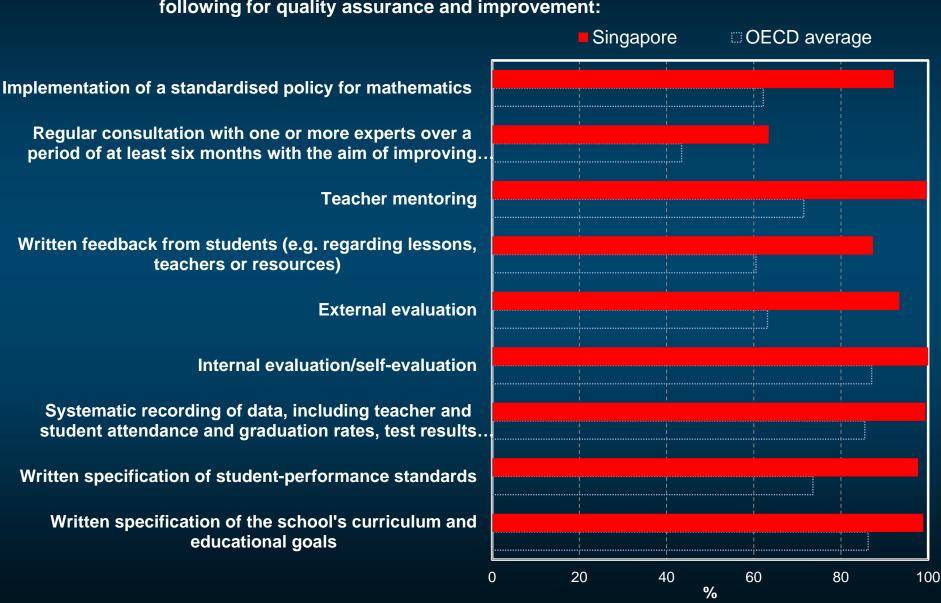
School autonomy for resource allocation x System's level of teachers participating in school management Across all participating countries and economies

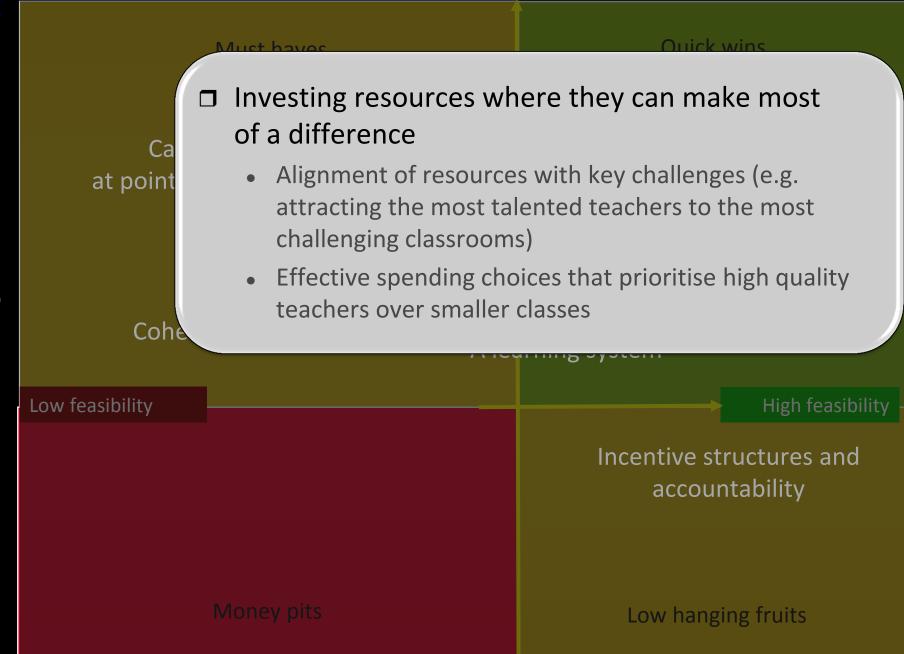


Quality assurance and school improvement

Fig IV.4.14

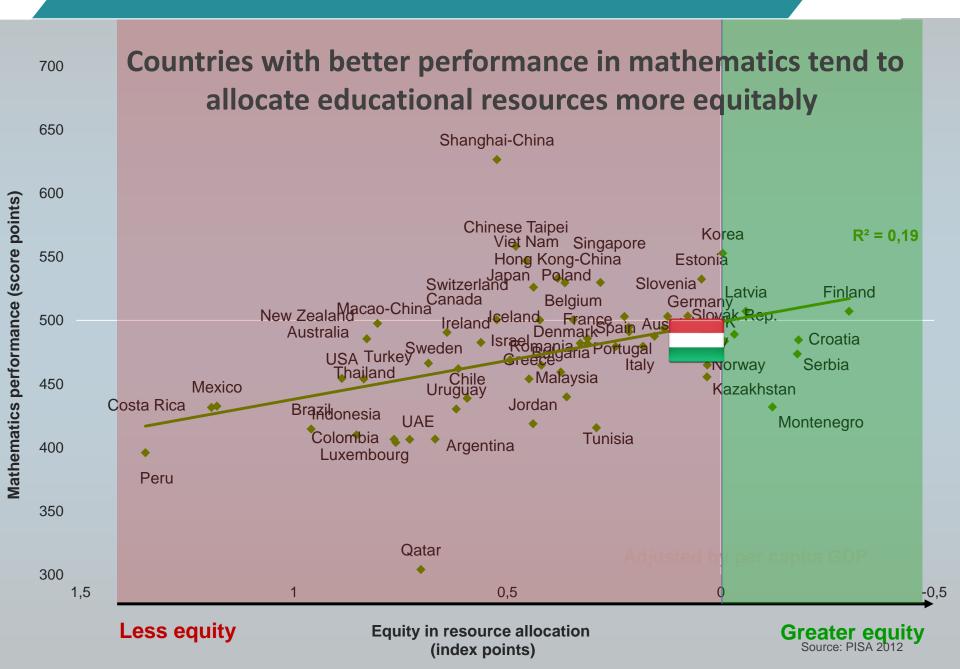
Percentage of students in schools whose principal reported that their schools have the following for quality assurance and improvement:



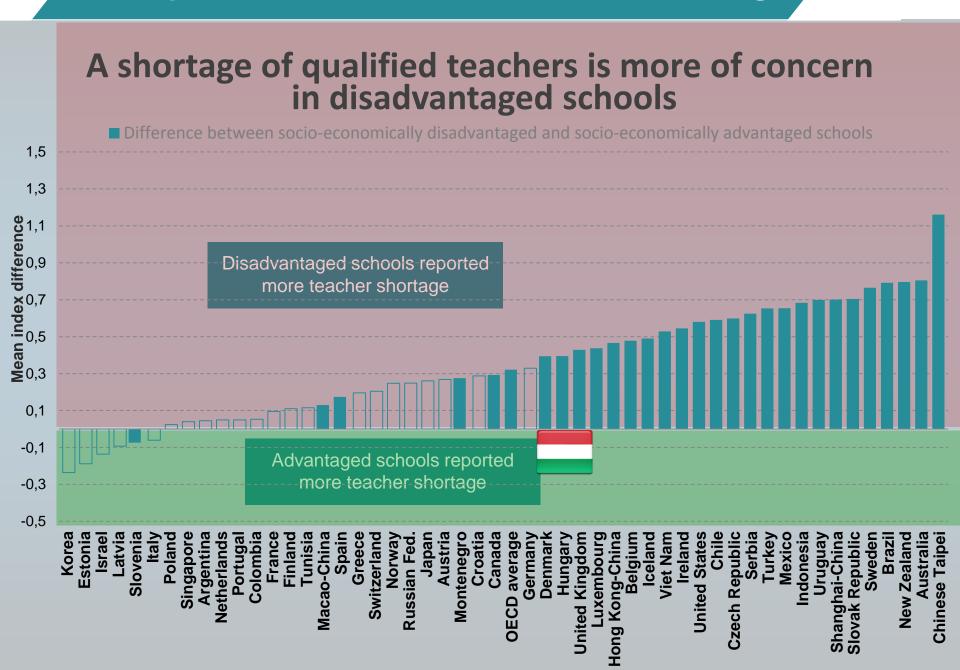


Low impact on outcomes

Align the resources with the challenges



Adequate resources to address disadvantage



Money pits

Low hanging fruits

High impact on outcomes

Quick wins Must haves Commitment to universal achievement Capacity Resources at point of delivery where they yield most Gateways, instructional systems Coherence A learning system Low feasibility Incentive structures and accountability Low hanging fruits

Low impact on outcomes

What it all means

The old bureaucratic system	Student inclusion	The modern enabling system
Some students learn at high levels		All students need to learn at high levels
Curriculum, instruction and assessment		
Routine cognitive skills		Conceptual understanding, complex ways of thinking, ways of working
	Teacher quality	
Standardisation and compliance		High-level professional knowledge workers
	Work organisation	
'Tayloristic', hierarchical		Flat, collegial
	Accountability	
Primarily to authorities		Primarily to peers and stakeholders

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and remember:

Without data, you are just another person with an opinion